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16 November 1983

MEMORANDUM FOR: Director of Central Intelligence

FROM: DCI Advisory Commission on Multidisciplinary
Counterintelligence Analysis

1. Our Commission's report appears to be under attack in the Defense Department and the FBI. The reasons for their hostilities appear to be (a) hurt feelings because they were not adequately consulted, and (b) misunderstanding of the substance of the report.

2. The report was not, and was not intended to be, a coordinated report. On the other hand, it was written after exhaustive examination of the views of all elements of the Community concerned with counterintelligence. Witnesses representing all important elements for the Community appeared before the Commission. Perhaps more important, individual members of the Commission were encouraged to roam at will within their agencies of origin. Bill Cregar, representing in effect the FBI, had numerous and lengthy conversations with Bureau representatives drawing also of course, and perhaps primarily, on his own personal experience. Rowland Morrow, representing the Defense Department, played a similar role. The somewhat contradictory views of the Community as a whole were, I think, fully explored, fully understood and taken into account.

3. It is probable that the opposition from the FBI can be taken care of by a conversation with Bill Webster. Bill Cregar left a memo with Webster last week stating that he personally approved of the report, as written, and understood that you were going to discuss it with him. My guess is that opposition in the Defense Department can be taken care of by a conversation with General Stilwell. Maybe the best thing is to get them both together for breakfast or lunch.

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4. In discussing the problem with Bill Webster, it seemed to me desirable to make the following rather obvious points.

- a. You did not have any time for a discussion of the report given the deadline and the fact that you had to be out of town. Also, John McMahon, who normally would have discussed this matter with O'Malley, was also out of town.
- b. You have not committed yourself to accepting the report but have simply forwarded it to the Senate Committee with a statement that you have it under active consideration. Presumably this consideration would include consultations with Webster and Stilwell.
- c. Although the Commission's report makes no mention of the O'Malley Committee, it was our strong recommendation, as you know, that that Committee be reorganized and given responsibility, under O'Malley's chairmanship, for ensuring adequate liaison and cooperation on operational matters. The role of the Bureau would, therefore, be continued and perhaps enhanced.
- d. The report represents the unanimous views of all members of the Commission which, as I said above, was based on a very detailed examination of the CI problem in the Community.

5. Our recommendations deal solely with analytical requirements covering the overall significance of the threat, of the validity of the product, and the susceptibility of all programs to deception.

6. Dick Stilwell should find some satisfaction in the emphasis which the report has placed on the primacy of the Defense Department in the countermeasures field.

7. My three colleagues have argued very strongly that it would be expedient to appoint Jim Nolan as the NIO for Threat and Strategic Deception Analysis (assuming an NIO is created). As I understand it, John McMahon is not enthusiastic about this idea and I should doubt very much whether Bob Gates would think it desirable. It might have short-term political advantages, however. In discussing it with my colleagues, I pointed out that it would be difficult for you to ask for Nolan's release from the job which he has just assumed in the State Department.

8. The ideal candidate for this kind of job would have been [redacted] (who is ideally qualified for a lot of other jobs). If there is anybody more or less like him around, he would be the appropriate choice.

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John Bross

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